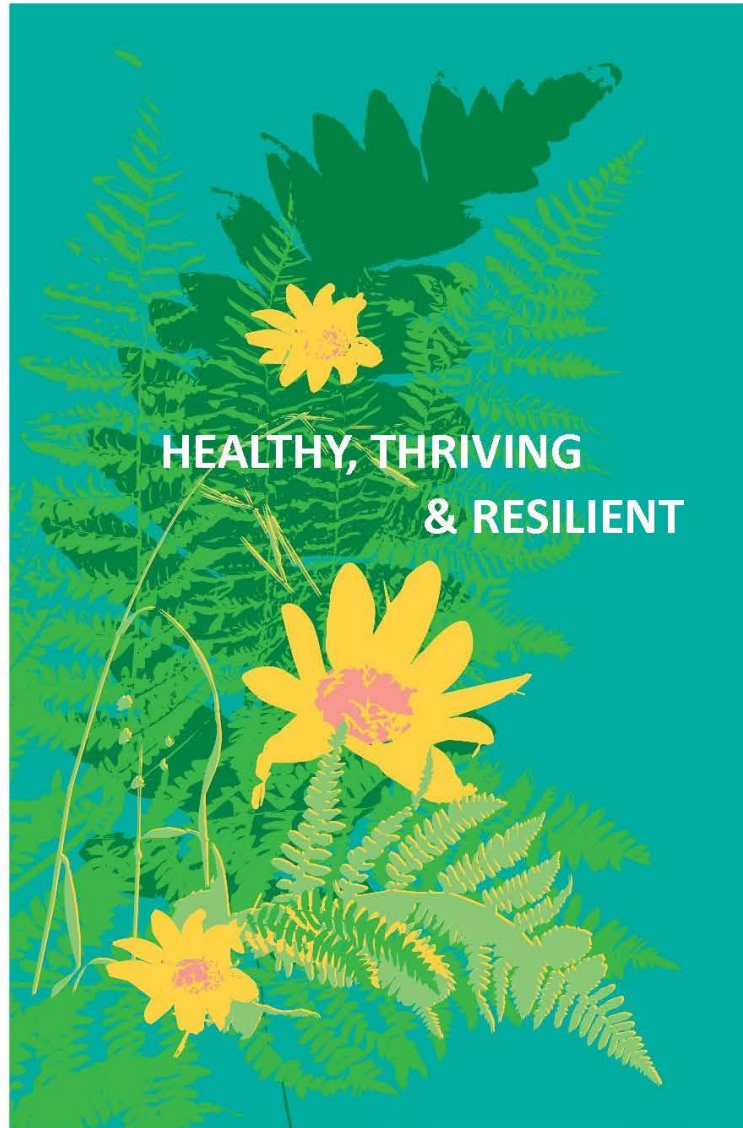


# County of Alameda LEGISLATIVE PLATFORM 2021-2022



PRESENTED TO THE BOARD OF SUPERVISORS

## CONTENTS

Introduction.....	2
County Overview .....	3
Population.....	4
County Budget .....	5
Cost of Living.....	6
Safety Net Programs .....	7
COVID-19.....	8
Rising Cost of Housing.....	8
Unhoused.....	9
2020 Census .....	11
Climate Change .....	12
Race and Equity.....	12
Immigration .....	13
Disaster Preparedness and Response.....	13
Revenues.....	14
Guiding Principles .....	14
Vision 2026 .....	15
Our Shared Vision .....	15
10X Goals .....	15
Operating Principles.....	16
Legislative Issue Matrix.....	17
10x Goal: Employment For All .....	19
10x Goal: Eliminate Homelessness .....	21
10x Goal: Eliminate Poverty and Hunger.....	23
10x Goal: Crime Free County .....	27
10x Goal: Healthcare for All.....	31
10x Goal: Accessible Infrastructure .....	35

Front Cover Images: Through the support and shared vision of New Beginnings, Alameda County's Arts Commissions 100 Families program partnered with Alameda County Library to conduct family art making workshops at Library locations throughout Alameda County. Images celebrate the diversity of Alameda County and feature local residents. Artwork image designed by Malik Johnson. Photographs by Paul Kuroda.

## INTRODUCTION

Alameda County is characterized by rich geography, diversity, and culture. The County provides a range of services to residents. The Board of Supervisors' adoption of this two-year Legislative Platform supports the vision that Alameda County is recognized as one of the best counties in which to live, work, and do business.

The County provides for the basic needs of the most vulnerable populations and is responsible for health and human services for the entire County, including social safety net programs. The United States Congress and the State Legislature craft legislation regarding the County's mandated services and provide approximately 60% of the County's General Fund revenue, including Medicaid and Medicare charges for services. The County also provides municipal services such as police and road repair in the Unincorporated Area. To best serve the diverse needs of County residents, Alameda County needs dependable and equitable revenue streams and local control to provide flexibility in delivering services.

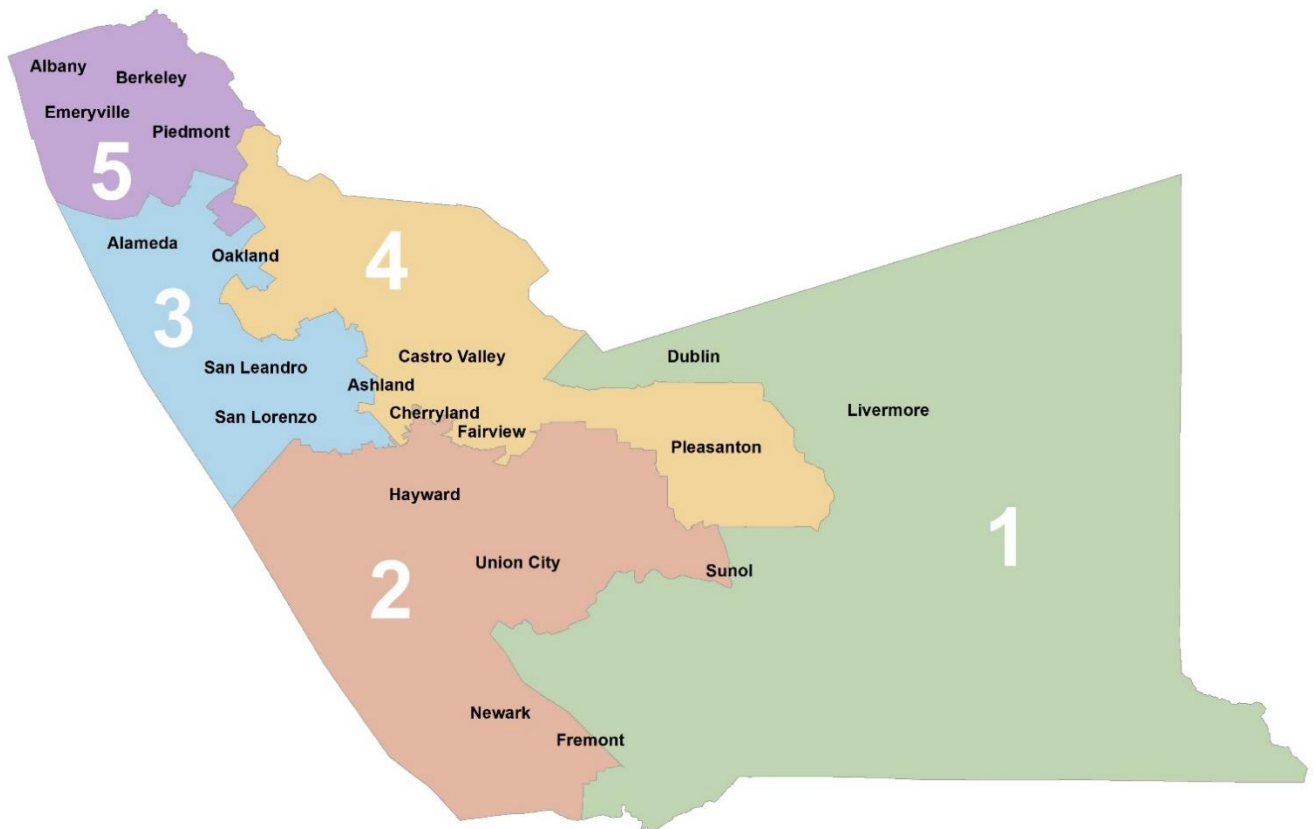
Vision 2026 is Alameda County's comprehensive effort to set a course for a decade that anticipates community challenges and maximizes the County's ability to meet residents' needs in a rapidly changing world. Vision 2026 provides a roadmap to look at demographic trends that will impact Alameda County residents and informs how the County should deliver services. Vision 2026 includes 10X goals for the County in the following areas:

- Employment for All
- Eliminate Homelessness
- Eliminate Poverty and Hunger
- Crime Free County
- Healthcare for All
- Accessible Infrastructure

Vision 2026 is the foundation for County actions and this Legislative Platform, including an emphasis on addressing homelessness, combating climate change, ensuring an accurate Census count, and protecting individuals regardless of immigration status.

## COUNTY OVERVIEW

Alameda County was established in 1853. Oakland is the seat of County government and the largest city. The County's almost 821 square miles encompass a varied geography ranging from bay wetlands to rolling open spaces to hillside lakes and streams. Alameda County is the seventh most populous county in California, with a dense urban corridor and suburban and rural communities. The County has 14 incorporated cities and several unincorporated communities.



Alameda County is governed by a five-member Board of Supervisors elected by popular vote. Countywide elected officials include the Auditor-Controller/Clerk-Recorder, Assessor, Treasurer-Tax Collector, District Attorney, and Sheriff/Coroner. The Board of Supervisors is responsible for providing policy direction, approving the County budget, and representing the County in a number of areas including its dependent special districts. The County Administrator advises, assists, and acts as an agent for the Board of Supervisors in all matters under the Board's jurisdiction.

### Alameda County Board of Supervisors

*District 1*  
**Scott Haggerty**

*District 2*  
**Richard Valle**  
**President**

*District 3*  
**Wilma Chan**

*District 4*  
**Nate Miley**

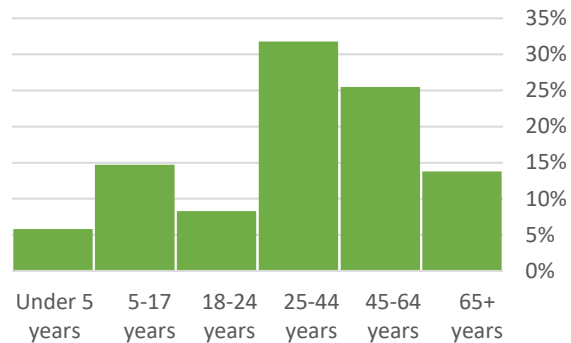
*District 5*  
**Keith Carson**  
**Vice President**

## POPULATION

The total population is estimated to be 1,670,834 as of January 2020, a 0.4 percent increase from 2019.

Approximately 14 percent of the County's population is age 65 or older. This population is projected to increase almost 60 percent between 2018 and 2030 based on data from the California Department of Finance.

**Alameda County by Age**

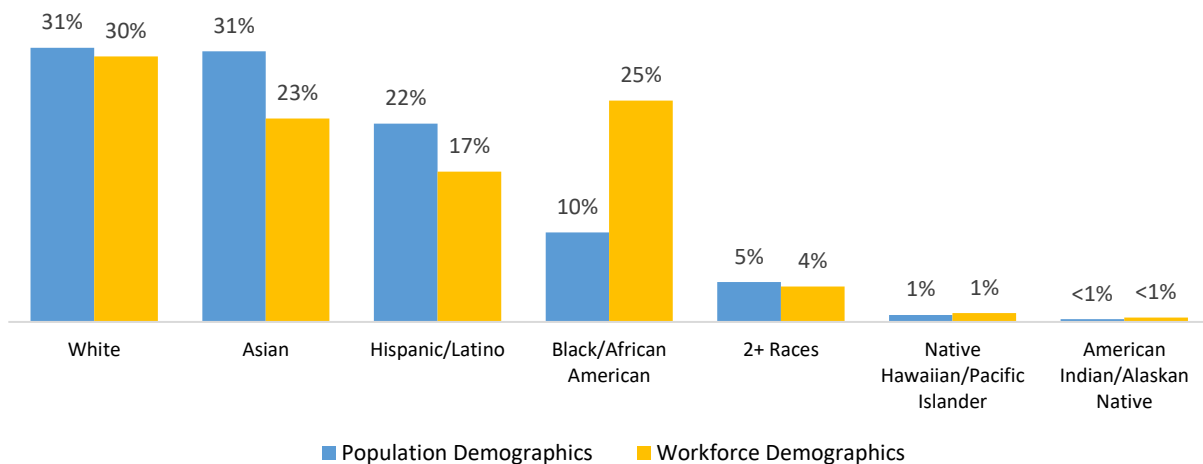


Source: U.S. Census Bureau, 2018 American Community Survey 1-Year Estimates

Alameda County is characterized by rich ethnic and cultural diversity. Population growth has occurred with the natural net increase of births over deaths, but also from substantial immigration, making Alameda County one of the most ethnically diverse regions in the Bay Area and the nation. Based on the 2018 American Community Survey, 32.1 percent of the population is foreign born and there is no majority racial or ethnic group. According to the California Department of Education, 60 languages were spoken by English language learners in the K-12 public school systems in Alameda County in 2019-2020.

The County's workforce continues to reflect the rich diversity of the communities served.

**Alameda County Population and Workforce\* by Race/Ethnicity**



\* Workforce data is provided by Human Resource Services and does not include retired annuitants, services-as-needed employees, Temporary Assignment Pool positions, or the Alameda County Fire Department.

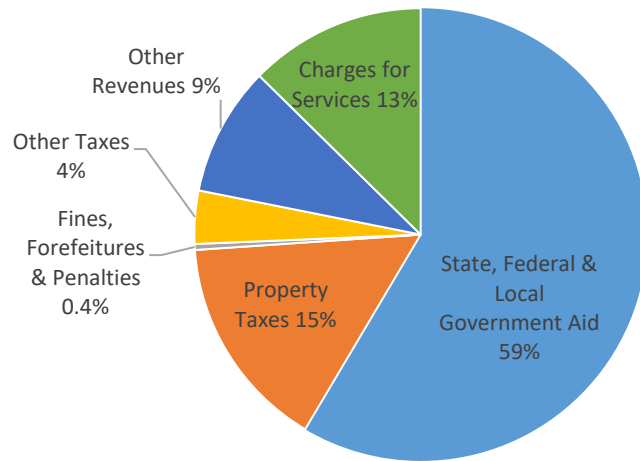
Source: U.S. Census Bureau, American Community Survey 1-Year Estimates, Population Demographics, 2018.

**COUNTY BUDGET**

The Board of Supervisors adopts a balanced budget by June 30<sup>th</sup> annually and begins the new fiscal year on July 1<sup>st</sup>. The FY 2020-2021 Final Budget includes appropriations of over \$3.5 billion. The Budget is divided into four program areas: Public Assistance, Health Care Services, Public Protection, and General Government.

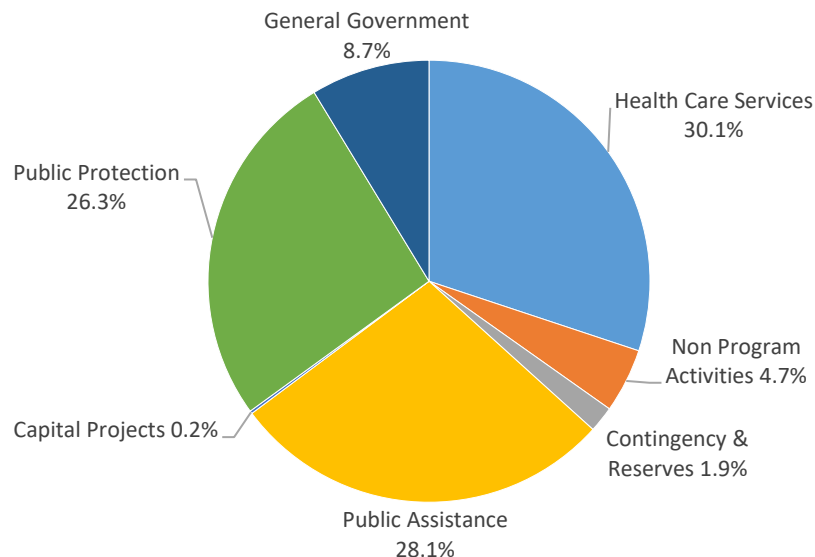
The County budget is financed by revenues from State, federal, and local governments; revenues from property and other taxes; charges for services; fines, forfeitures, and penalties; and other revenues. In FY 2020-21, the County projects to receive 59 percent of General Fund revenue from State and federal sources, including Medicaid and Medicare charges for services.

**FY 2020-2021 Final Budget Financing by Source - General Fund**



The majority of County appropriations are dedicated to providing essential services to residents. Together, Health Care Services, Public Assistance, and Public Protection account for over 85 percent of total County General Fund appropriations.

**FY 2020-2021 Appropriation by Program - General Fund**





Only 26 percent of General Fund revenue is discretionary revenue that the Board of Supervisors has the authority to allocate to meet County needs. Most of this discretionary revenue is used to fund the County's mandated share of costs for programs that receive federal and State funding.

About 60 percent of Alameda County's discretionary revenue comes from property taxes, although the County receives only about 15 percent of the property tax collected.

#### Distribution of a Property Tax Dollar

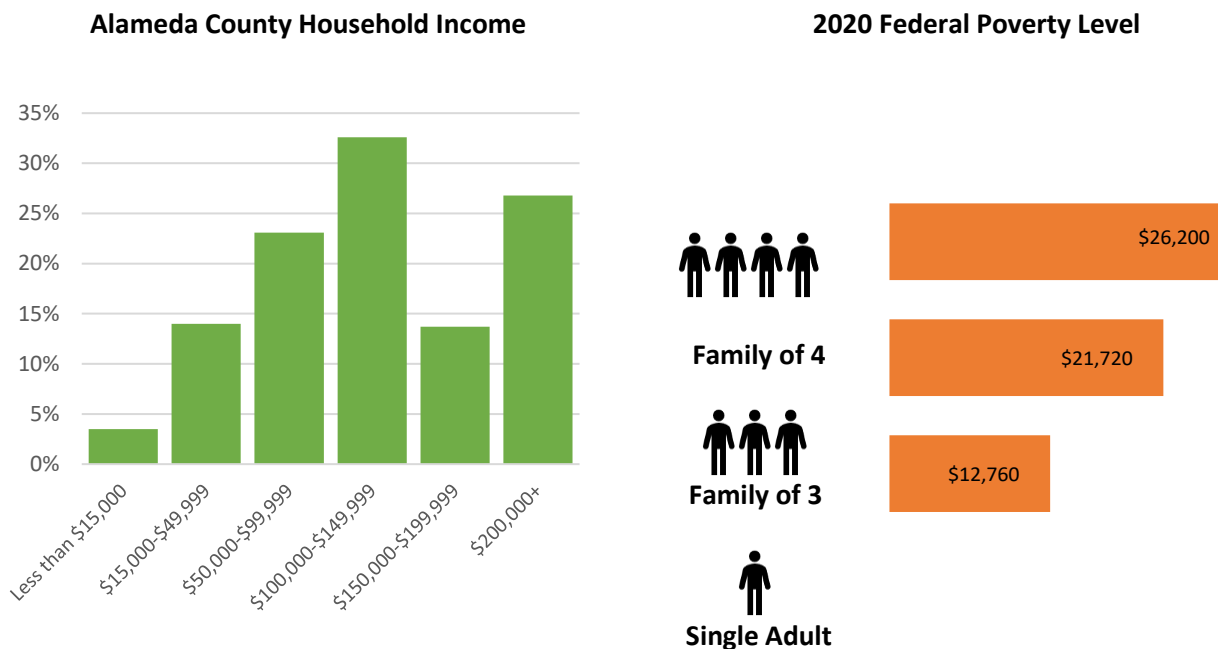


Note: Over time, redevelopment agencies' share of property taxes should be distributed to other entities.

This discretionary revenue funds many of the essential services for County residents, including social safety net programs, which are increasingly important given the rising cost of living in the County.

#### COST OF LIVING

According to the U.S. Census Bureau, Alameda County's median annual household income in 2018 was \$102,125 with an average household size of 2.84 persons. Nine percent of Alameda County's population is living below the federal poverty level.



The Federal Poverty Level uses the 1963 minimum cost of food adjusted for inflation.

Source: U.S. Census Bureau, 2018 American Community Survey 1-Year Estimates

According to the Massachusetts Institute of Technology's Living Wage Calculator, an adult with two children in Alameda County would need to earn \$82,942 annually (\$39.88/hour) to cover costs for housing, food, healthcare, transportation, child care, and taxes. This is equivalent to more than three full-time jobs at the California minimum wage of \$13/hour and almost \$60,000 higher than the federal poverty level for a family of three. Additionally, research from the California Budget and Policy Center finds that on average, a single mother in Alameda County would have to spend over 60% of her income to afford center-based child care for two children.

### SAFETY NET PROGRAMS

Alameda County, along with its community-based partners, is the safety net for County residents. A partial list of services provided by the County that are dependent on State funding or funds passed-through from the federal government include California Work Opportunity and Responsibility to Kids (CalWORKs) and Temporary Assistance to Needy Families (TANF), CalFresh and the Supplemental Nutrition Assistance Program (SNAP), Medi-Cal, In-Home Supportive Services, Supplemental Security Income (SSI) and State Supplementary Payment (SSP), mental health services, meals to seniors and people with disabilities, subsidized child care, subsidized housing, homelessness programs, and employment services. According to the latest California Poverty Measure, a comprehensive poverty measure that accounts for the regional cost of living and California-specific safety net programs, 14.5% of Alameda County residents lived in poverty.

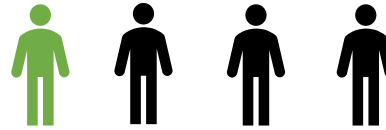
A recent California Poverty Measure report also found that social safety net programs helped keep almost three million California residents out of deep poverty and moderated the impact of poverty, especially for children. During times of economic hardships, many people rely on safety net services; however, even in



times of economic expansion, safety net programs are critical to helping residents meet basic needs given the high cost of living in Alameda County.

1 in 4

County residents receives direct assistance from the County of Alameda



During the Great Recession, State funding for core health and human services programs was reduced dramatically (cutting over \$15 billion between 2008 and 2013). There have been some restorations over the past few years but many core public services remain underfunded following years of deep cuts.

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#### COVID-19

On February 11, 2020, the World Health Organization announced an official name for the disease that is caused by the 2019 novel coronavirus. The name of this disease is coronavirus disease 2019, abbreviated as COVID-19. There are many types of human coronaviruses including some that commonly cause mild upper-respiratory tract illnesses. COVID-19 is a disease caused by a novel (or new) coronavirus that has not previously been seen in humans.

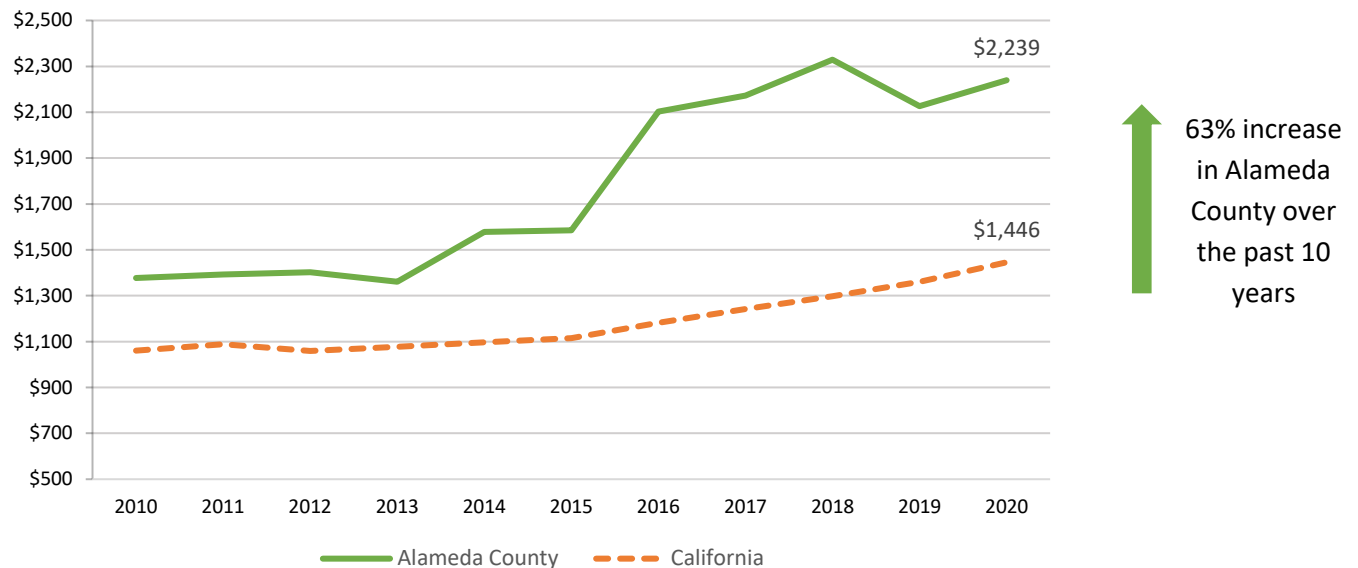
Economic impacts related to COVID-19 are still unfolding. Preliminary increases in unemployment and revenue declines have impacted the County budget in FY 2020-21. The full extent and duration of these impacts remains unknown but will likely impact both revenues and increased demand for safety net services. Additionally, Alameda County experienced significant, unanticipated increased expenditures related to COVID-19.

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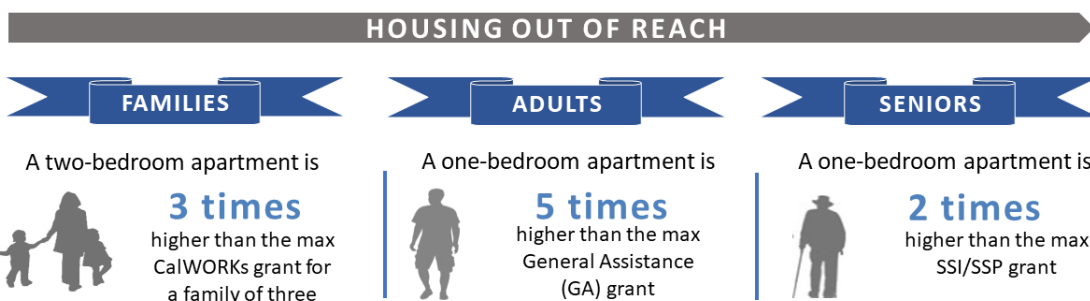
#### RISING COST OF HOUSING

Alameda County's median home value was \$820,000 as of May 2020, down 4.3% from the prior year. Fair Market Rents have also grown 63% over the past ten years in the County for a two-bedroom apartment, outpacing income growth. According to data from the U.S. Department of Housing and Urban Development, Alameda County rents are growing significantly faster than the State average.

## Monthly Fair Market Rent for Two-Bedroom Apartments 2010-2020



Source: U.S. Department of Housing and Urban Development,  
<https://www.huduser.gov/portal/datasets/fmr.html#2020>



Sources: U.S. Department of Housing and Urban Development, Alameda County Social Services Agency

These demographic and economic trends pose specific short and long-term challenges to County residents. State and federal support are necessary in addressing these broader economic trends.

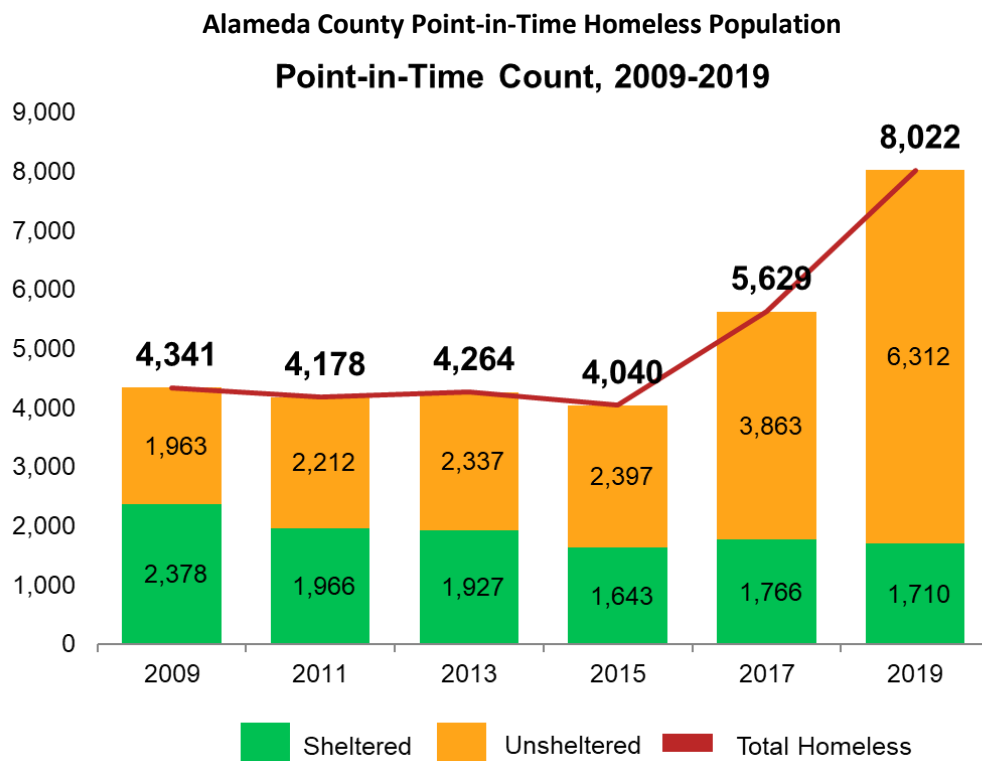
## UNHOUSED

Given the rising cost of living and housing costs, homelessness has become an even more immediate and pressing issue. The 2019 Alameda County Point-in-Time Count showed a nearly **43** percent increase in homelessness between 2017 and 2019, with over **8,000** individuals experiencing homelessness during a single 24-hour period.

Skyrocketing rents over the last decade have contributed to a continued increase in homelessness in our county, and as we move through the current economic hardships triggered by the COVID-19 pandemic, we anticipate that even more Alameda County residents will be at risk for homelessness.

In order to prevent the transmission of COVID-19, homeless shelters operated in Alameda County have had to de-congregate so that guests can safely distance from one another. Alameda County has provided temporary shelter to over 1,200 residents at risk of or experiencing homelessness in local hotels and motels as part of the State’s Project Roomkey. Outreach teams have worked to disseminate information about COVID-19 safety as well as protective items such as masks and hand sanitizer to help keep homeless residents safe and healthy.

County departments and agencies responsible for homeless service operations have worked together with homeless service providers to coordinate around COVID-19 related activities.



69 percent of the County’s homeless population are unsheltered – residing on the street or other outdoor locations, in vehicles, in encampments, or in abandoned buildings that are not suitable for human habitation.



*Source: Applied Survey Research, 2019 Alameda County Homeless Count*

The Alameda County Homelessness Action Plan, adopted by the Board of Supervisors in November 2018, invests more than \$340 million over three years toward ending homelessness in Alameda County.

Since the adoption of the Homelessness Action Plan, an additional \$27 million of new funding has been identified as of March 2020, including one-time Mental Health Services Act funds and the one-time State Homeless Housing, Assistance and Prevention Grant, for a total of approximately \$367 million over the three years.

Additionally, the Board approved the launch of the Health Care Services Agency (HCSA) Office of Homeless Care and Coordination in December 2019 to implement expanded services and supports and to lead the development of a strategic framework to address homelessness.

The goal of the Office of Homeless Care and Coordination is to build a robust, integrated, and coordinated system of homelessness and housing services. The Office of Homeless Care and Coordination is working to improve efficiency and coordination within HCSA and with partners, and to serve as a triaging point of contact around addressing and working to end homelessness across the County.

The COVID-19 pandemic is straining already limited funding to address homelessness while also creating an urgent need for emergency shelter to help flatten the curve. Most funding dedicated to homelessness related programs and services are one-time and at further risk due to the deterioration of the State budget.

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## 2020 CENSUS

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An accurate decennial Census count ensures Alameda County receives fair political representation and an equitable share of federal and State funds. To achieve an accurate assessment of the population in the United States, the Constitution mandates a census every ten years. The data from the Census determine which states gain or lose representation in Congress, legislative district boundaries in each state, and how billions of dollars in federal and State funding are distributed to communities. The deadline for the 2020 U.S. Census was on October 15, 2020. The bureau is planning to release new census data beginning Spring of 2021.

Alameda County is one of the country's fifty "hardest-to-count" counties. Undercounted communities receive less funding, which results in fewer services for families in need. Census data is used to determine the distribution of nearly \$700 billion yearly in federal funds and programs. It is estimated that each person that is not counted represents a loss of \$1,950 per resident annually in federal funds. These figures do not include State funding allocations that are also based on population data derived from the Census. A loss of funding due to an inaccurate count would affect the County's ability to provide safety net programs and provide services to residents.

## CLIMATE CHANGE

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Alameda County's hard-to-count population, including individuals regardless of immigration status, people of color, low-income households, and others, are also more vulnerable to the effects of climate change. Climate change disproportionately harms economically vulnerable communities and individuals. Climate change is already impacting the County's residents with increased droughts, fires, floods, and public health threats such as heat waves and wildfire smoke.

In the past few years, our community has faced heat waves, wildfires, unhealthy air quality from wildfire smoke, and power shut-offs related to increased fire risk – sometimes at the same time. Counties are on the front lines of responding to impacts of global climate change and it is critical to ensure that State and federal resources and policies support the County's ability to respond immediately and plan for the future. At the same time, shifting to a clean energy economy provides opportunities for job growth and helps ensure a healthy environment for Alameda County residents. The Board of Supervisors actively supports equitable policies to secure resources to combat and prepare our communities for climate change impacts and to accelerate and intensify the actions and investments needed for a sustainable low carbon future.

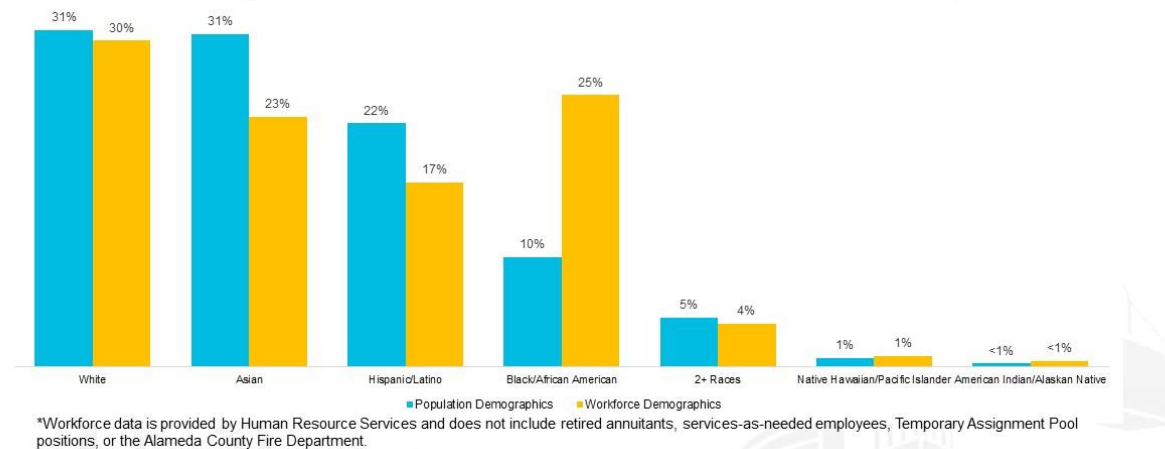
## RACE AND EQUITY

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The County supports policies and practices that promote equitable outcomes for communities marginalized by systems of neglect and oppression so that all people can thrive. Policies and practices should promote equity, and work to eliminate disparities based on race, ethnicity, sovereignty, national origin, immigration status, gender, sexual orientation, gender identity, age, disability status, and socioeconomic status. The County supports policies that address all forms of systemic oppression, particularly institutional and structural racism, which have played a central role in creating and perpetuating persistent social and health inequities. The County supports programs, policies, and funding to address community reparations for African Americans. Policies and programs should include strategies to identify and address existing disparities including collecting disaggregated data and utilizing equity metrics to measure outcomes; promoting community participation in shaping solutions that most impact them; targeting interventions to address root causes of disparate outcomes; and a process of continuous quality improvement to achieve equity.

## Vision 2026 10x Goal: Employment for All

### Alameda County Population and Workforce \*by Race/Ethnicity



## IMMIGRATION

Alameda County, the most diverse county in the Bay Area and the fourth most diverse in the United States, is home to over half a million individuals regardless of immigration status who live, work, attend school, and engage in everyday activities in our communities. According to the U.S. Census Bureau's 2017 American Community Survey, 1 in 3 Alameda County residents (33%) is an immigrant. This represents at least 550,000 naturalized U.S. citizens, lawful permanent residents, temporary migrants, humanitarian migrants, and other foreign-born residents who were not U.S. citizens at birth.

The County supports policies that protect and defend individuals regardless of immigration status. Additionally, the County supports policies prioritizing the needs and welfare of individuals regardless of immigration status by supporting: comprehensive immigration reform; family unity; access to health care, social services, and educational and legal services; and preventing the loss of current status and benefits. The County supports policies that minimize the harmful local impacts of federal immigration policy including the ability to report crimes without fear of retribution and safe access to public places such as courthouses and schools. The County opposes efforts to restrict immigrant access to all necessary services and benefits, specifically opposing the expansion of the definition of "public charge" and family detentions.

## DISASTER PREPAREDNESS AND RESPONSE

Alameda County is no stranger to robust disaster preparedness and providing a nimble disaster response. However, COVID-19 is a new type of disaster that requires longer-term additional resources and strategies to ensure the County can continue providing safety net services in our communities. Additionally, climate change has introduced increased wildfire activity in the County. The potential for Public Safety Power Shutoffs to avoid wildfires challenges continuity of County operations and requires planning.

Counties provide essential services and those needs are more pronounced during a disaster. The complexity of disasters is evolving. The County supports policies that provide additional resources, flexibility and assistance to meet these new challenges.



## REVENUES

The full extent of the economic impact related to COVID-19 remains to be seen. However, preliminary data includes higher unemployment rates in California versus nationally. Some economists have cautioned that the economic recovery may exacerbate already existing social equity gaps as lower-income individuals and communities of color are disproportionately impacted by the recession.

The County supports increased revenues to help offset the unanticipated costs of our COVID-19 response. Additionally, added funding flexibility, including the ability to use new funds to backfill lost revenue, would allow the County to address unique issues in our communities. The County supports efforts to use funding to address persistent economic and social inequity.

## GUIDING PRINCIPLES

The Vision, Mission, Values and Vision 2026 grew from extensive collaboration involving Alameda County leaders and other local officials to address County trends and promote communities that are vibrant, prosperous, safe, healthy, and inclusive. These shared visions can be achieved through the six 10X Goals.

## VISION

Alameda County is recognized as one of the best counties in which to live, work, and do business.

## MISSION

To enrich the lives of Alameda County residents through visionary policies and accessible, responsible, and effective services.

## VALUES

- Integrity, honesty, and respect fostering mutual trust.
- Transparency and accountability achieved through open communications and involvement of diverse community voices.
- Fiscal stewardship reflecting the responsible management of resources.
- Customer service built on commitment, accessibility, and responsiveness.
- Excellence in performance based on strong leadership, teamwork, and a willingness to take risks.
- Diversity recognizing the unique qualities of every individual and his or her perspective.
- Environmental stewardship to preserve, protect, and restore our natural resources.
- Social responsibility promoting self-sufficiency, economic independence, and an interdependent system of care and support.
- Compassion ensuring all people are treated with respect, dignity, and fairness.

## VISION 2026

### OUR SHARED VISION



#### Thriving & Resilient Population

Individuals and communities are empowered to overcome adversities and supported so they can grow, flourish, and be self-sufficient.



#### Safe & Livable Communities

Safe and secure communities with accessible infrastructure including open space and recreational facilities and facilitates the availability of diverse and affordable housing.



#### Healthy Environment

Comprehensive utilization of environmentally sustainable practices that conserve natural resources while reducing pollution and harm to the environment.



#### Prosperous & Vibrant Economy

Emergence, robust growth, and profitability of all businesses across a diversity of sectors that also create employment opportunities for all residents.

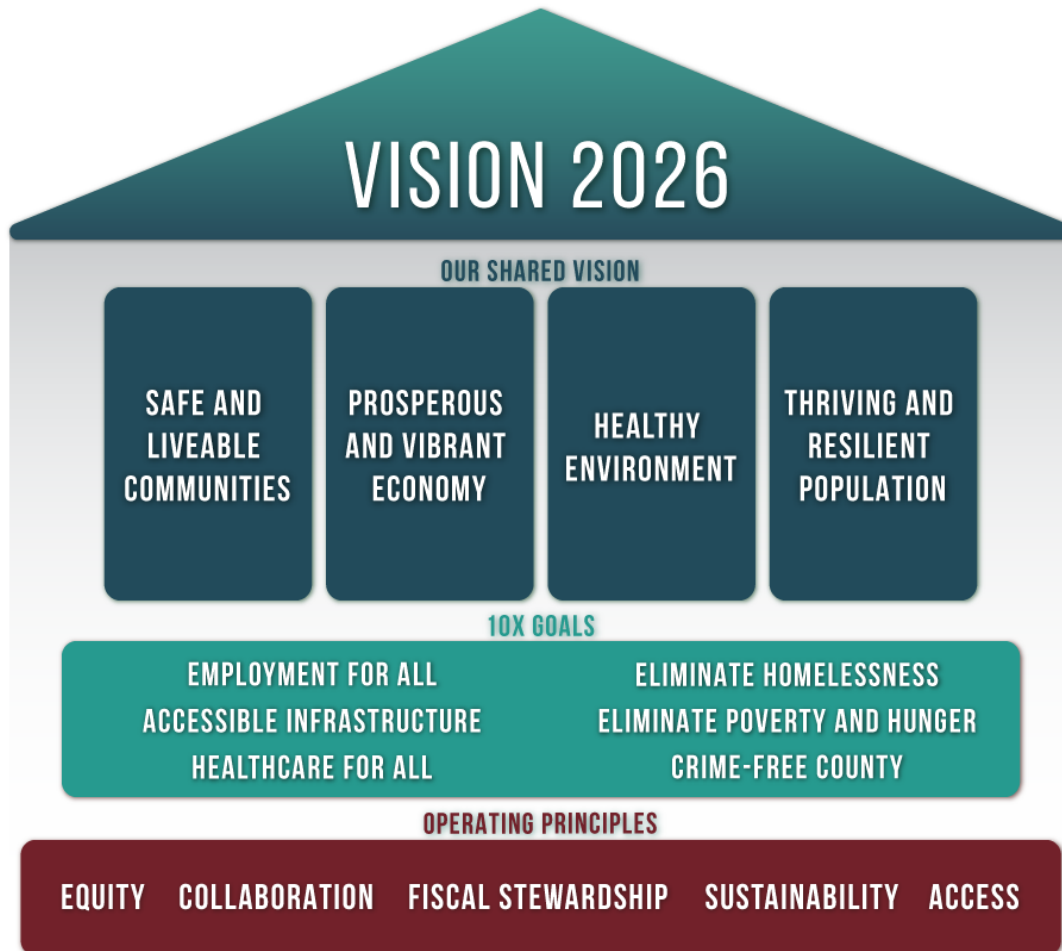
### 10X GOALS

- ❖ **Employment for All:** Deliver services through highly skilled, agile, and responsive County employees and pursue policies and programs that support full employment of the hard to employ throughout the County.
- ❖ **Eliminate Homelessness:** Pursue policies and programs that ensure the availability of diverse and affordable housing for all residents with the goal of eliminating homelessness in Alameda County.
- ❖ **Eliminate Poverty and Hunger:** Pursue policies and programs that ensure all residents' basic needs are met including eliminating poverty and hunger, while building resiliency and self-sufficiency among vulnerable populations.
- ❖ **Crime Free County:** Implement robust criminal justice strategies that lead to a crime free county through responsive and innovative community engagement while providing effective support for victims and reentry populations.
- ❖ **Healthcare for All:** Pursue policies and programs that ensure healthcare for all with a focus on providing preventive and supportive services to vulnerable populations.
- ❖ **Accessible Infrastructure:** Implement smart, accessible, and adaptive public infrastructure that enable the deployment of future technologies while optimizing the returns on investments of existing infrastructure.

## OPERATING PRINCIPLES

Alameda County's Vision 2026 Operating Principles are the foundational tools necessary to achieve our shared vision for Alameda County.

- Access
- Collaboration
- Equity
- Fiscal Stewardship
- Innovation
- Sustainability



For more information on Vision 2026, visit: <http://vision2026.acgov.org>.

## LEGISLATIVE ISSUE MATRIX

The following matrix sets out Alameda County's priority issues in the Vision 2026 framework of Shared Visions, 10X Goals, and Operating Principles.

Issue	Summary/Action Item	State/Federal
Revenue Adequacy and Stability	<p>Support dependable, predictable, sustainable, and equitable revenue streams and allocation methodologies.</p> <p>Ensure that new and existing programs include funding to sufficiently support caseload growth and other administrative costs and costs are a net neutral to the County.</p> <p>Oppose transfers of responsibilities to counties without adequate funding and efforts to eliminate or redirect revenues currently dedicated to local government.</p>	State/Federal
Local Governance	<p>Maintain adequate authority, local discretionary control, and flexibility to meet the County's dual role as agent of the State and as a local service provider.</p> <p>Maintain ability to set State and local standards that exceed federal standards (e.g. fuel economy standards, clean air and water, greenhouse gas, human rights).</p> <p>Support efforts that enhance funding flexibility, incorporate the increased costs and needs for mandated programs, and allow for additional revenue raising authority for counties.</p> <p>Support efforts that provide the County with flexibility in negotiating pension benefits that maintain fiscal stability for the County.</p>	State/Federal
Immigration	<p>Support policies that minimize the harmful local impacts of federal immigration policy including the protection of clients' information, the ability to report crimes without fear of retribution, and safe access to public places such as courthouses and schools.</p> <p>Support Comprehensive Immigration Reform that provides a clear pathway to citizenship that encourages family reunification and opportunities for workers and employers.</p> <p>Oppose efforts to restrict immigrant access to all necessary services and benefits, specifically opposing the expansion of the definition of "public charge" and family detentions.</p>	State/Federal

Regulatory Stability	<p>Protect existing laws and protections from being dismantled or not implemented (e.g. clean air and water, Endangered Species Act, human rights, healthcare, safety net programs, and supportive services).</p> <p>Eliminate and oppose imposition of undue burdens on existing rights and privileges.</p>	State/Federal
County Workforce Training	<p>To serve Alameda County residents to the best of our ability, County employees must have ample opportunity to receive the latest workforce training and education.</p> <p>New State and federal policies/procedures should include reasonable timelines for implementation and funding for training.</p>	State/Federal

## 10X GOAL: EMPLOYMENT FOR ALL

**Employment for All:** Deliver services through highly skilled, agile, and responsive County employees and pursue policies and programs that support full employment of the hard to employ throughout the County.

Issue	Summary/Action Item	State/Federal
<b>Expand Opportunity</b>		
Inclusive Employment Opportunities	<p>Support employment opportunities, such as Competitive Integrated Employment, and reduce barriers for vulnerable populations including low income people, people with disabilities, veterans, older adults, at-risk and foster youth, English Language Learners, individuals regardless of immigration status, and justice involved individuals.</p> <p>Support employment programs that promote access to, and retention in, jobs with fair and sustainable wages, predictable hours, paid sick and family leave, health and safety protections, and career pathways.</p> <p>Address racial, gender, cultural, and economic disparities in employment outcomes.</p>	State/Federal
Entrepreneurial Training & Investment	Invest in entrepreneurial training and opportunities to launch new businesses and pivot existing businesses impacted by COVID-19.	State
Worker Health and Safety	Support policies and funding that promote worker health and safety, including: paid sick and family leave, meaningful regulations of dangerous chemicals and toxins, as to personal protective equipment, education on safety procedures, and enforcement of statewide and federal worker health and safety laws and standards.	State/Federal
Universal Access to Online Resources	Expand support for remote workforce, virtual health and educational services, and virtual civic engagement (e.g., broadband, computer equipment lending).	State/Federal
<b>Prepare for the Future</b>		
Educational Attainment	<p>Invest in, and ensure access to, quality education for the 21<sup>st</sup> century workforce including: early care and education, STEAM (Science, Technology, Engineering, Art, and Mathematics) programs, high school that prepares graduates for college and career, Career Technical Education adult education programs, certificate programs, pre-apprenticeship and apprenticeship programs, and affordable post-secondary education.</p> <p>Ensure education equity so that educational obtainment is available to all, especially vulnerable populations such as low-wage workers,</p>	State/Federal



	<p>justice involved individuals people, CalWORKs recipients, individuals with disabilities, English Language Learners, immigrant/refugee communities, older adults, foster youth, and veterans.</p> <p>Close the digital divide and increase access to virtual connection and learning opportunities.</p>	
Regional Workforce Development	<p>Support and expand inclusive programs that preserve the Workforce Innovation and Opportunity Act (WIOA) funding and other programs that increase the number of qualified workers in growing regional sectors of the local economy, such as: healthcare, technology, clean energy, logistics, and food service.</p> <p>Support resources and policies that align with the workforce development goals and objectives outlined in the Alameda County Workforce Development Board's (ACWDB) Regional and Local Plan two-year modification, including supporting entrepreneurial endeavors of small local business, families, and communities.</p>	State/Federal
Employment Support Services	<p>Recover, restore and increase investments for affordable, developmentally appropriate, high quality early care and education. Enhance focus on infant/toddler care, facilities, and workforce supports including health and safety standards, inclusion practice, and mental and behavioral supportive services.</p>	State/Federal
Transition to Circular Economy	<p>Support research, policies, and incentives that accelerate a transition to a circular economy, shifts financial responsibility for the collection and disposal of problem wastes through manufacturer take-back programs, and increase innovation of goods and materials that minimizes lifecycle embodied carbon emissions.</p> <p>Support systems changes and investments that promote a circular food economy to improve economic resiliency (generation of local jobs, stimulation of the local economy), human health (production of healthier foods, adoption of Good Food Purchasing Policies), and planetary health (improvement in soil, water, air quality, reduction of food waste through food recovery, and the lowering of greenhouse gas emissions through sustainable farm practices).</p>	State/Federal

## 10X GOAL: ELIMINATE HOMELESSNESS

**Eliminate Homelessness:** Pursue policies and programs that ensure the availability of diverse and affordable housing for all residents with the goal of eliminating homelessness in Alameda County.

Issue	Summary/Action Item	State/Federal
<b>Affordability</b>		
Affordable Housing	Support efforts to create a permanent source of funding for affordable housing and rental assistance to enable localities to respond to current and increased needs including special consideration for vulnerable populations.	State/Federal
Long-Term Services and Support	Support policies and funding that continue the “Money Follows the Person” model to fund individuals who move from institutionalized settings to the community, which includes developmentally disabled, foster youth, and justice involved individuals.	State/Federal
<b>Availability</b>		
Funding to Prevent and End Homelessness	Increase ongoing funding for housing programs/supports and wraparound services to quickly move unhoused and housing insecure individuals into permanent and stable housing and help them remain housed. Increase ongoing funding to help address the homelessness crisis in a flexible manner.	State/Federal
Prevent Displacement of Community Residents	Support efforts to preserve and rehabilitate existing housing and preserve housing for vulnerable populations that are at-risk of becoming unhoused—including group living facilities. Limit and ameliorate resident displacement by protecting against foreclosure and supporting tenants’ rights in foreclosed properties. Support homeowner and tenant protections and rights including preventing unfair eviction for families and individuals that are victims of abuse, financial abuse, or neglect. Support evictions moratoria and anti-speculation protections, especially during emergencies and crises. Support anti-discrimination housing policies and efforts, including those protecting individuals regardless of immigration status and LGBTQ+ community members.	State/Federal
Housing as Health	Support “housing first” policies and funding that address and meet the needs of people who are housing insecure, unhoused, or at-risk of becoming unhoused.	State/Federal
Maintain and Rehabilitate Homes	Support funding and efforts to preserve and rehabilitate existing housing that is safe, healthy, resilient to climate-related impacts (e.g., wildfire, heat, flooding), and energy- and water-efficient with	State

## ELIMINATE HOMELESSNESS

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	electrified end uses (e.g. heating, cooking), including the proper maintenance and inspection of rental units.	
Individuals and Families Experiencing Homelessness	Increase funding for supports and services for persons experiencing housing insecurity and homelessness, including emergency shelter, rapid re-housing, transitional housing, and permanent supportive housing.	State/Federal
<b>Land Use</b>		
Urban Density	Incentivize and support policies and regulations that promote smart growth, infill, and dense affordable housing development.	State
Innovative Housing	Develop high-level land use policies to allow innovative and pilot-type projects to alleviate housing insecurity and homelessness.	State

## 10X GOAL: ELIMINATE POVERTY AND HUNGER

**Eliminate Poverty and Hunger:** Pursue policies and programs that ensure all residents’ basic needs are met including eliminating poverty and hunger, while building resiliency and self-sufficiency among vulnerable populations.

Issue	Summary/Action Item	State/Federal
<b>Basic Needs</b>		
Access to Benefits	Support policies and systems that make it easier for individuals and families to access, apply for, utilize, retain, and recertify for benefits, including CalWORKs/TANF, CalFresh/SNAP, Medi-Cal/Medicaid, SSI/SSP, IHSS, and other supportive services, including housing and quality childcare. Support initiatives to address inequities in access to prerequisite internet access and technology. Expand benefits for undocumented individuals regardless of immigration status. Support programs and initiatives that provide adequate funding to improve the public health infrastructure to prevent and control the spread of infectious diseases along with offering financial support and economic resilience to individuals, regardless of immigration status, for pandemic responses and local preparedness programs such as the Alameda County Responsibility to Community Health (ARCH) Program.	State/Federal
Food/Nutrition Security	Support policies, programs and approaches that ensure equitable access to affordable, culturally appropriate, fresh, nutrient-rich foods for all communities, address food “deserts” in community plans and development, and provide food assistance for all, regardless of immigration status. Support policies, programs, and investments that promote nutrition and food security and expand medically-supportive food and nutrition services (e.g., clinically-integrated “food as medicine” programs and food pharmacies, healthy food boxes/groceries, food prescriptions, medically-tailored meals/groceries, nutrition education, and/or behavioral coaching).	State/Federal
Asset Building	Expand programs and support policies that promote economic stability and wealth building, such as the Earned Income Tax Credit and other tax credits for low-income individuals and families, regardless of immigration status; eliminating the asset limits for public benefits; expanding access to savings programs, credit, and capital; alleviating debt; and protecting savings and assets.	State/Federal

	<p>Increase access to reputable financial institutions in underserved communities and restrict predatory financial products such as payday lending.</p> <p>Invest in entrepreneur training and expand opportunities to launch new businesses, with special emphasis on opportunities for women, individuals regardless of immigration status, people of color, LGBTQ+ people, and people with disabilities.</p>	
Wages and Income	Support policies that allow individuals and families to earn an income that allows for financial stability, which includes livable wages, efforts to close gender and racial wage disparities, and combatting wage stagnation and compression.	State/Federal
Land Use	Create objective targets to allow all County residents to get basic needs met within their own communities, near transit, services, and jobs.	State
Reduce Energy Cost Burden	Increase funding and technical support for weatherization and efficiency improvements for low-income communities and other climate-vulnerable communities.	State/Federal
<b>Vulnerable Populations</b>		
In-Home Supportive Services (IHSS)	<p>Support policies and adequate funding for IHSS to ensure recipients can find care that allows them to remain safely in their own homes.</p> <p>Oppose cost shifts to counties.</p>	State/Federal
Child and Family Stability	<p>Support legislation and funding that reduces barriers and enhances services and programs for children and youth who are at-risk or are experiencing or have experienced neglect, abuse, or exploitation—including supports for their parents, families, and caregivers.</p> <p>Advocate for innovative funding streams to adequately support the well-being of children who were in the foster care system or are at-risk of being in the foster care systems including transition-age youth and Commercially Sexually Exploited Children (CSEC).</p> <p>Support funding to successfully implement the Continuum of Care Reform and Family Resource Approval to fund and support stable placements for children removed from their homes.</p> <p>Expand funding and policies that support permanence for children who have left foster care through reunification, adoption, or guardianship, to help ensure their long-term stability.</p> <p>Expand policies and funding to ensure that all youth in foster care are placed with relatives whenever possible.</p> <p>Advance policies that remove barriers to youth achieving permanence and exiting from foster care.</p>	State/Federal

	Ensure that the Alameda County's child support program receives an equitable funding allocation from the California Department of Child Support Services and improve the collection of child support orders and stabilization of household income.	
Older Adults	Support policies and funding for enhanced coordination of services for older adults, including those with disabilities, to promote independent living, protect against financial and physical abuse, and safeguard against neglect and exploitation.	State/Federal
Individuals with Disabilities	Support policies, funding, and programs that preserve, support, and expand services and opportunities for individuals with disabilities. Preserve and support the Americans with Disabilities Act and protect civil rights.	State/Federal
Boys and Men of Color and Fathers	Support policies and funding that focus on addressing critical challenges, risk factors and inequities affecting boys and men of color. Invest in opportunities to improve resiliency, self-sufficiency, and other long-term outcomes. Support and promote initiatives that create father-friendly practices that encourage increased male involvement in the intellectual, emotional, social, and financial well-being of children and families.	State/Federal
<b>Service Delivery</b>		
Safety Net Programs and Supportive Services	Restore critical safety net benefits, increase flexibility, remove barriers to participation, expand programs that work, and simplify/streamline processes and systems to ensure access to public benefits, including for individuals regardless of immigration status, refugees, and asylees. Encourage cooperative, multi-jurisdictional, public and private interagency collaboration for funding, planning, and provision of locally identified, linguistically and culturally appropriate services.	State/Federal
Foster Youth	Expand and build support services and improve systems change under Title IV-E. Loosen barriers to reimbursement eligibility under Medi-Cal Administrative Activity Claiming. Promote policies and legislation that eliminate the resource limits on income supports and benefits given directly to youth such as matched savings accounts, Supplemental Security Income (SSI), and CalFresh.	State/Federal
Veterans Services	Support programs and funding that assist veterans in accessing benefits, housing, and stable employment. Increase funding for the County Veterans Services Offices (CSVOs).	State/Federal



Emergency Preparedness and Response	<p>Support program flexibility and access to public assistance benefits and services, including food, housing, and quality child care, to vulnerable populations during an emergency.</p> <p>Support providing emergency child care assistance to all essential worker families.</p> <p>Support equal access to and funding for distance learning for all children and youth.</p>	State/Federal
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## 10X GOAL: CRIME FREE COUNTY

**Crime Free County:** Implement robust criminal justice strategies that lead to a crime free county through responsive and innovative community engagement while providing effective support for victims and reentry populations.<sup>1</sup>

Issue	Summary/Action Item	State/Federal
<b>Community Safety</b>		
Race & Equity	Support policies and increased funding that seek to reduce racial and ethnic disparity in the County regardless of immigration status.	State/Federal
Expansive Behavioral Health	Increase funding for, and access to, mental health and substance use disorder treatment services, in and out of incarceration, including promoting ways to divert those with mental health issues out of the criminal justice system.	State/Federal
Cannabis	Improve licensing requirements to allow a larger role for local jurisdictions. Reduce public safety threats such as those associated with cannabis usage and the cash nature of the industry. Support funding to research the impacts of cannabis legalization and usage.	State/Federal
Market Place Equity	Support the inspection of commercial weight and measuring devices and point of sale devices for accuracy and respond to price gouging complaints.	State
<b>Victims Support</b>		
Victims of Crime	Increase funding to expand services to all victims of crime, especially violent crime, to strengthen the process for seeking and securing restitution, and to aggressively collect restitution.	State/Federal
Access to Courts	Support policies that increase accessibility for court-related services to vulnerable populations including at-risk youth, foster youth, individuals regardless of immigration status, individuals with disabilities, those with behavioral health needs, and older adults.	State/Federal
Human Exploitation and Trafficking (H.E.A.T.)	Enhance services to victims of trafficking and sexual exploitation, especially minors, and increase community and law enforcement education and training.	State/Federal

<sup>1</sup> Department and Agency staff continue to explore policy issues. If any new issues are recommended by staff, they will be brought forward through the PAL approval process.

Reduce Gun Violence	Evaluate and propose changes in the law that reduce the unsafe availability of firearms, the unlawful use of firearms, and gun violence.	State
Consumer, Environmental, and Worker Protections	Increase efforts to provide consumer, environmental, and worker protections particularly around labor trafficking. Maintain countywide focus on illegal dumping and legal environmental protections.	State/Federal
Prevent Domestic Violence and Gender-Based Violence	Support legislation and increased funding for prevention and intervention services related to domestic violence, intimate partner violence, violence against transgender persons, and violence against gender nonconforming persons. Support legislation and increased funding to expand services and programs for victims and survivors of domestic violence, intimate partner violence, and gender-based violence.	State/Federal
<b>Reentry Support</b>		
Successful Reentry	Remove barriers to reintegration including barriers to education, employment, housing, and health and social services. Increase rehabilitation services both for persons in-custody and those who have been released. Allow more options to reduce court supervision periods. Support programs designed to restore rights, including reduction, dismissal, expungement, and/or sealing of criminal records for those who have completed their criminal sentences.	State/Federal
Community-Based Support for Justice Involved	Fund expansions and detailed evaluations of community programs and partnerships such as health and social services that aid justice involved individuals through their rehabilitation efforts and reentry process.	State
Probation Success Rates	Support funding and policies that continue to improve probation success rates and increase public safety; reduce victimization and admission to prisons; incorporate the use of automation to enable monitoring; and focus resources on evidence-based case management through the use of risk and needs assessment tools, service referral and quality controls, and automated case management. Increase funding to support higher risk clients for redirected adults and youth.	State/Federal
Early Releases	Support collaborative efforts during COVID-19 and safe transportation along with coordination with State and local entities. Support housing and other reentry services.	State

Criminal Justice Strategies		
Technology Informed Tools	<p>Support increased funding to pay for increased costs associated with technological advancements in the judicial process such as body worn cameras.</p> <p>Support efforts to create a streamlined policy and funding model to eliminate current DNA testing backlog and prevent future backlogs. Require ALL sexual assault kits be submitted for testing in a timely expedited manner.</p> <p>Support increased funding for the adult, juvenile, and pre-trial case management system to produce data related to outcomes and statutory reporting requirements.</p>	State/Federal
Reduce Serious/Violent Crimes	Support more coordinated, regional, multi-disciplinary, and multi-agency efforts to reduce violence and crime.	State/Federal
Public Safety Realignment	<p>Reduce recidivism by realigning lower level offenders to enhance and strengthen community corrections and rehabilitation State/Federal programs aiding both incarcerated and reentry individuals on their road to healthy and successful reintegration.</p> <p>Incentivize evidence-based supervision strategies. Maintain realignment funding to provide critically needed reentry and rehabilitative services and provide incentive funding to counties who innovate to reduce reliance on State and local incarceration.</p>	State/Federal
Diversion Programs	<p>Support proven diversion strategies such as Collaborative Courts and other programs designed to prevent adults and juveniles, from coming into the criminal justice system.</p> <p>Promote restorative justice programs and policies.</p>	State/Federal
Alternative Programs to Incarceration	<p>Advocate for continued funding for alternative programs to incarceration.</p> <p>Increase funding for rehabilitation services that are alternatives to incarceration and focus on recovery to reduce recidivism.</p>	State
Pretrial Services	Support policy for permanent funding to continue use of a validated risk-based pretrial assessment tool, focusing on positive and strength-based services to determine a client's eligibility for release pre-arraignment, while also addressing the safety needs of the community.	State
Pretrial Funding	ACPD Pretrial Services are currently funded through June 2021 as part of a pilot program state grant. With Proposition 25's defeat on	State

	November 3, 2020, the ACPD is seeking alternative revenue sources to continue providing pretrial services in Alameda County.	
<b>Juvenile Justice</b>		
Division of Juvenile Justice Realignment	<p>On September 30, 2020, SB 823 was signed into law. SB 823 creates the framework to close the Division of Juvenile Justice (DJJ) and transfer the responsibility of future youth commitments to local counties. Effective July 1, 2021, DJJ will no longer accept wards from committing counties. SB 823 established a formula for providing funding to counties to provide care and services previously provided by DJJ. However, initial analysis of the funding formula and existing funding indicates insufficient resources to address the following areas:</p> <ul style="list-style-type: none"> <li>· Security Staffing needs (365 days x 24-hour coverage daily)</li> <li>· High risk nature of the population</li> <li>· Therapeutic programming requirements</li> <li>· County partners' health care costs considerations: Mental health/Behavioral Health/SUD</li> <li>· Juvenile population projected to increase significantly</li> <li>· Length of stay up to approximately 48 months</li> <li>· Increased need for wraparound services</li> <li>· Increase healthcare costs for the population, which may include youth as old as 25 years.</li> </ul>	State
Youth Empowerment and Juvenile Delinquency Prevention	<p>Increased funding for stronger intervention and prevention programs for all youth including those who are victims of trafficking or sexual exploitation.</p> <p>Funding may be impacted by the Department's response to DJJ realignment (SB 823).</p>	State
Youth Violence Prevention and Education Programs	Support funding for collaborative violence prevention, education programs, and/or counseling programs for youth who are at-risk of or have been involved in crime.	State
<b>Emergency Management</b>		
Emergency Preparedness and Response	Support funding for emergency preparedness and management prioritizing inclusion of vulnerable individuals including persons with underlying health conditions, seniors and those with disabilities. Support state agency capacity for tracking and providing guidance on emergency conditions increasing in frequency such as fires, smoke, heat, and power shut-off.	State/Federal

## 10X GOAL: HEALTHCARE FOR ALL

**Healthcare for All:** Pursue policies and programs that ensure healthcare for all with a focus on providing preventive and supportive services to vulnerable populations.

Issue	Summary/Action Item	State/Federal
<b>Public Health</b>		
Substance Use Prevention	Support funding for local substance use outreach, education, and prevention programs for cannabis, alcohol, and other substances. Support funding and policies that promote harm reduction, increase access to opioid overdose reversal treatments, and expand medication-assisted treatment strategies. Support funding and policies to prevent impaired driving. Support funding to study the health impacts of cannabis use.	State/Federal
Tobacco Prevention	Support policies and funding that mitigate the health impacts of tobacco including health equity, language access, and cultural competency standards in all tobacco control agencies, programs, processes, and educational outreach.	State/Federal
Public Health Infrastructure	Support policies and funding for a robust public health infrastructure that supports counties in meeting their essential public health duties through investments in workforce, information systems, and local agencies to plan for, assess, and respond to emerging and urgent public health needs.	State/Federal
Public Health	Support broad-based public health including reducing and preventing communicable diseases, encouraging immunization and adequate access to vaccines, preventing health care associated infections and antibiotic resistance, ensuring adequate resources for public health laboratories and services, and adequate funding for pandemic response and local preparedness programs. Support policies and funding to reduce health disparities, reduce disease-based stigma, and promote culturally competent outreach, education, and treatment.	State/Federal
Infectious and Communicable Disease	Support policies and funding that allow for increased and flexible funding for infectious disease prevention and control.	State/Federal
<b>Healthy Community</b>		
Health Equity	Support funding and initiatives to address the social, environmental, and economic conditions that impact health outcomes, racial/ethnic health disparities, and other inequities that are due to the social determinants of health.	State/Federal



Gender Affirming Health	Ensure access to affordable, appropriate health care for transgender and gender nonconforming persons.	State/Federal
Behavioral Health Services	Improve access to, and funding for, mental health and substance use services for all populations. Support the development of a statewide behavioral health delivery system that adequately funds comprehensive services, supports certified peer models, and tailors services for unique populations, including older adults, justice involved individuals, and reentry populations.	State/Federal
Older Adults	Coordinate an integrated system of care to preserve, support, and expand programs and policies that promote healthy aging and aging-in-place.	State/Federal
Supporting Climate-Vulnerable Communities	Support policies and funding for local governments, communities, and businesses to prepare and adapt to climate change impacts such as wildfire, heat, and sea level rise while building resilient communities and targeting the most climate-vulnerable communities. Ensure special focus and equitable solutions for most vulnerable communities and their meaningful participation in the decision-making process. Support development and use of integrated mapping tools to identify the most climate-vulnerable communities.	State/Federal
Emergency Medical Services	Support adequate funding for Local Emergency Medical Services Agencies (LEMSA) and promote policies that support innovation and flexibility for LEMSAs to serve their populations, including through Citizen Activated Care and Crisis Intervention Training programs.	State
Healthy Education	Promote healthy school and early care and education environments addressing physical, mental, and environmental health and full-services in community schools.	State/Federal
<b>Environmental Health</b>		
Climate Change Mitigation	Support equitable policies to regulate greenhouse gases as pollutants in ways that also maximize health and environmental co-benefits, to develop robust carbon markets, and to provide funding to local governments to combat climate change, reduce toxins on impacted communities and support green workforce development. Implement the Paris Climate Agreement.	State/Federal

	Aggressively develop renewable energy targets to keep fossil fuels “in the ground” including the development of utility-scaled solar projects and other alternative energy sources.	
Natural Resource and Public Health Protection	Support policies and regulatory structures that protect public lands and natural ecosystems from exploitation to protect the public’s health and access to clean air, water, and land for all communities.	State/Federal
Safe and Healthy Housing	Develop new housing that is energy and water efficient with electrified end uses (e.g., heating, cooking), resilient to climate-related impacts (e.g., heat, wildfire, flooding) and located at safe distances from environmental impacts that harm the public and workers’ health and quality of life.	State/Federal
Emerging Public and Environmental Health	Support policies and funding to enforce State laws and regulatory authority in the areas of food safety, toxic substances, vector control, waste management, green chemistry, lead, air and water quality, environmental contaminants, and other emerging threats to the public’s health.	State
Productive Environment	Promote and protect local agricultural production to ensure a viable agricultural economy, protect working landscapes that provide well-being and natural resources to the community.	State/Federal
<b>Healthcare Safety Net</b>		
Healthcare Safety Net	Support policies and funding to promote a robust healthcare safety net that offers high-quality medical, dental, behavioral, preventive, aging, and disability health care services and maintains the Children’s Health Insurance Program (CHIP). Support efforts to increase safety net provider reimbursement rates. Promote workforce development to address the needs of an aging population. Ensure resources are adequate, adaptive, locally relevant, and linguistically and culturally appropriate.	State/Federal
Access to Healthcare	Oppose the repeal or destabilization of the Affordable Care Act and other actions that adversely impact health care access, quality, or affordability. Support policies and funding to increase equitable access to healthcare for all Alameda County residents, regardless of socioeconomic or immigration status.	Federal
Behavioral Health	Support the development of a statewide peer and family support specialist program as part of the State’s comprehensive mental health delivery system.	State/Federal

	Support mental health parity. Increase funding to build a competent geriatric behavioral health workforce to meet the demands of a rapidly aging population.	
<b>Preventive Healthcare</b>		
Pregnancy, Maternal and Early Child Health	Support increased funding for pregnancy, maternal and early child health through the Title V Maternal and Child Health Services Block Grant and local access to Title XIX funding. Support full implementation of comprehensive perinatal services for all Medi-Cal eligible women and pregnant persons. Support funding to address racial/ethnic disparities, particularly African-American infant and pregnancy maternal mortality rates. Promote the initiation of prolonged breast feeding.	State/Federal
Reproductive Health	Promote comprehensive sex education inclusive of all sexual orientations. Ensure access to comprehensive and low-cost reproductive health services, including family planning and abortion services, full funding of the Title X Family Planning Program, and provision of accurate information for all genders and all sexual orientations.	State/Federal
Screening and Prevention	Support policies and funding for chronic and infectious disease prevention, screening and detection, outreach and education, treatment, and ongoing disease management programs.	State/Federal
<b>Integrated Healthcare</b>		
Quality Care Infrastructure	Incentivize and support innovative opportunities to improve and enhance the quality and availability of care in a system of care health infrastructure that promotes collective, coordinated services for individuals, children, and families (such as the Whole Person Care Pilot).	State/Federal
California Children's Services (CCS)	Support continued funding for CCS as a system of care in counties not transitioning to the Whole Child Model. Support policies that maintain CCS standards and quality case management in all counties and ensure that all changes to CCS proceed in the best interest of the child served.	State
<b>Place-Based Health Services</b>		
Community Health Centers	Support legislation and funding that preserves and increases funding for both public and non-profit community health centers.	Federal

## 10X GOAL: ACCESSIBLE INFRASTRUCTURE

**Accessible Infrastructure:** Implement smart, accessible, and adaptive public infrastructure that enables the deployment of future technologies while optimizing the returns on investments of existing infrastructure.

Issue	Summary/Action Item	State/Federal
<b>Accessibility and Mobility</b>		
Public Transit	Support funding to increase the accessibility, reliability, and affordability of public transit options, including the reauthorization of federal funds and the flexibility of Transport Mobility Management.	State/Federal
Regional Transportation	Secure increased funding for clean sustainable and health-protective transit and bicycle/pedestrian infrastructure to maintain air quality improvements.	State/Federal
Universal Access to Internet	Increase funding and support policies that secure universal internet access throughout the County and continuity of service during emergencies.	State/Federal
Equitable Public Engagement	Reduce barriers to more meaningful participation by small community-based organizations in local government projects and processes, such as those relating to environmental justice, through their consultation, involvement, and collaboration from the start, which can help shape these projects and processes and better reach equity goals.	State
<b>Safety and Security</b>		
Regional Communication	Enforce and fund regional communications plans, equipment, training, and services.	State/Federal
Wireless in Emergencies	Support policies that direct wireless service providers to provide reliable wireless communications during emergencies and disasters.	State/Federal
Neighborhood Resilience Hubs	Secure funding to enhance existing community-serving and community-managed facilities (e.g., community centers, recreation centers, youth centers, senior centers, faith-based institutions) to better support all residents during emergency events (regardless of immigration status) without need for immediate government intervention, including through coordinating multilingual communications and distributing resources (e.g., drinking water, food, economic, and emergency assistance) and by increasing adaptive capacity prior to emergencies. One important enhancement is resilient clean energy for uninterrupted power supply to support cooling and air filtration systems.	State/Federal
Public Safety Power Shutoffs	Secure funding to reimburse local governments for increased costs incurred as a result of public safety power shutoffs, including provision of emergency backup power and disruption of services	State/Federal

and Energy Resilience	and operations. Secure funding for resilient clean energy for uninterrupted power for government facilities that provide essential services.	
<b>Maintenance and Preservation</b>		
Infrastructure Maintenance	Secure funding to support the County's infrastructure needs, expand capital investments vital to program and economic development including roadway rehabilitation and maintenance, and maintain the physical assets that house public programs. Support policies, legislation, and funding that increase safety and pavement rehabilitation, including the reauthorization and stabilization of federal Highway Trust Fund and a dedicated funding source for all rural road safety projects.	State/Federal
Water Conservation and Security	Support policies and funding to promote water conservation, provide safe and clean drinking water for all communities, and ensure water supply continuity in a future of climate disruption.	State/Federal
Climate Risk Transparency	Support policies to require disclosure of climate-related financial risks by corporations and financial analyses of risks by the federal and state government.	State/Federal
Defining Target Communities for Cap-and-Trade Investments	Support efforts to revise the state's definition of "disadvantaged communities" (for use in disbursing cap-and-trade funding) to be more inclusive of the communities that the County and region consider to be vulnerable and disproportionately impacted communities, for instance, by increasing its emphasis on high poverty communities and all-cause mortality as key risk factors.	State
Integrated Climate Action Strategies	Support funding, policies, and technical assistance to develop a comprehensive approach and implementation strategies for the County and region to adapt to sea level rise, extreme heat, wildfire, flooding, and other impacts of climate change. Secure increased funding to update local plans to include climate adaptation and carbon emissions reductions considerations.	State/Federal
Adapting to Climate Change Impacts	Support establishment of a resilience bond or fund to support long-term investments in natural and built infrastructure that decrease climate risks, particularly in the most climate-vulnerable communities. Support requiring infrastructure funders to prioritize specific resilience, equity, and climate criteria. Update standards and increase funding to upgrade residential, commercial, and public buildings to minimize risks of wildfire smoke, power outages, and COVID-19 and other respiratory health hazards (including mold and asbestos), while using energy and water efficiently.	State/Federal

Smart Infrastructure		
Data and Data Sharing	Support secure and meaningful data exchanges between systems and services. Support data security and privacy efforts and utilize data to better provide services to County residents. Oppose policies that mandate local/State agencies provide an individual's information for immigration enforcement.	State
Sustainable Environment	Develop sustainable built environments that prevent, reduce, and mitigate negative environmental impacts and provide ample open green space and safe thoroughfares, housing, early care and other education facilities, and community businesses. Support legislation and regulations that promote complete streets and other transportation modes through development of bicycle, pedestrian, and transit facilities.	State/Federal
Upgrading Commercial Corridors	Secure resources to upgrade streetscapes, transit access, consolidated parking, and activated open space.	State
Regional Planning	Consider new policies to create a more equal jobs and housing balance.	State
Adaptive Infrastructure		
Accessibility	Community and program planning should include, protect, and support policies that promote design to ensure accessibility of spaces for people of all abilities, ages, and modes of mobility.	State/Federal
Climate Change Adaptation	Support funding that advances use of natural geographical elements to adapt for climate change and builds local community resilience and green workforce development.	State/Federal
Clean Energy	Support legislation and funding for: research and deployment of grid modernization, distributed clean energy systems, and other clean energy, energy efficiency, and storage technologies; local control over deployment of new energy generation and distribution models; adoption of building codes and incentives to retrofit existing building stocks in alignment with state goals for new and existing commercial building to become carbon neutral in their energy use; prioritization of fuel switching from natural gas and liquid fuels to electricity; clean energy workforce development; and equitable and affordable clean energy access for all community members.	State/Federal
Clean Transportation	Support legislation and funding for: research and deployment of clean transportation fuels, technology, and infrastructure, including electric vehicles for government fleets; local control over	State/Federal

	deployment; clean transportation workforce development; and equitable and affordable access to all community members.	
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